

# 1. Introduction

Sauk County understands that successful, vibrant communities are built, not born. The County realizes that it is not possible to continue its history of leadership and innovation if it does not actively go beyond minimum requirements. The Comprehensive Plan integrates public opinion with advice from experts to form a broad vision outlining areas the County should make advancements in. The crucial test of Sauk County's Comprehensive Plan comes with implementation, when the community activates the Plan's goals and objectives with concrete proposals and projects, budgets and resources. Implementation converts the promises of the Vision into reality; potential into results. For this reason, Sauk County has carefully considered the implementation process, seeking ways to assure the Plan's enduring relevance to County priorities and that all Plan elements are consistent with one another.

Wisconsin State Statutes stipulate that comprehensive plans include "specific actions to be completed in a stated sequence" to encourage effective plan implementation. Sauk County's Comprehensive Plan suggests a process that closely and continually integrates the vision, goals and objectives of the Plan into the operations of the County. Sauk County believes this framework meets the intent of Wisconsin statutes.

The County realizes that while all the themes addressed in the Plan are closely interrelated, the goals in the government theme – such as consistency and coordination and anticipating and adapting to change – are characteristics that must pervade all County processes. These

must be addressed in all aspects of County actions, as they pertain to how things are done and are not necessarily geared towards any specific end goal.

The implementation strategy allows for maximum flexibility, creativity, and innovation by suggesting "best practices" applied by other communities and organizations that could be beneficial to Sauk County as it works towards achieving its goals. These "best practices," summarized in the features in Part II, serve as starting points for Sauk County but do not constitute a destination.

Rather than setting out a sequence of actions, the Plan would integrate its goals and objectives with existing departmental goals through the County's existing budget process. The Plan also recognizes that in order to successfully achieve the County's Vision, it is necessary for non-governmental groups to become involved in and take some level of responsibility for certain aspects of the Plan. The Plan should be viewed not as a set of directives for County departments to undertake, but as our current best effort to identify the critical steps that the community as a whole should take toward achieving a successful future for Sauk County.

Since new information and changing conditions may reveal better options in the future, a regular opportunity to revise and improve the plan is critical. Thus the Plan will be reviewed by the Sauk County Planning and Zoning Committee and the Sauk County Executive and Legislative Committee every five years, as required by state statutes, and updated as needed.

Sauk County government welcomes accountability by the public. Organizations that specialize are encouraged to keep track of what is being done to implement the Plan and what still needs to be done and communicate any ideas or concerns with elected officials, department heads, and program managers.

## 2. Implementation Recommendations

### **2.0 Integrating Sustainability Considerations with County Decisions**

#### ***The Triple Bottom Line Approach***

The triple bottom line approach is a decision-making tool that recognizes the interconnected nature of the various components that make up a community. Specifically, this perspective analyzes the economic, environmental, and social impacts of a decision.

The triple bottom line approach should be integrated into the implementation form described under Program Implementation.

#### ***Impact Statements***

As part of the County Board's consideration of resolutions and ordinances, an impact statement assessing sustainability should be included.

Each impact statement should include:

- A discussion of the purpose of the project and need for action.
- Descriptions of potential alternatives.
- Economic, environmental, and social impacts and consequences of the proposed action and its alternatives.
- Listing of agencies, organizations, and persons consulted, along with a list of the statement preparers and agencies, organizations, and person to whom the statement is sent.
- Appendix (if any).

### **2.1 Program Implementation**

#### ***Implementation Form***

Each County program should be assessed by managers, with the aid of the implementation form that measures how programs meet the Plan goals and objectives. Managers identify potential program partners, in recognition that this Plan should be implemented by more than just Sauk County government agencies.

#### ***Measuring Success***

The assessment incorporates success measures based on the triple bottom line concept, creating an objective way to track program performance related to the Plan. Additionally, the implementation form should identify a five-year progress indicator for each objective. Sauk County departments should quantify the general progress indicator. For more information, please see the example on page 11.

### **2.2 Reports**

#### ***Administrative Progress Reports***

Sauk County's Administrative Coordinator should issue yearly progress reports to assess whether or not, and the extent to which, County programs have met the success measures detailed in the implementation form. This report should reflect that the Plan objectives are long-term and analyze the accomplishment of interim milestones.

#### ***Functional Group Input Reports***

The current Functional Groups, composed of Sauk County government agency managers, should be reorganized to address the seven themes identified by the Plan. These groups, along with community members and experts, should create an Input Report recommending actions to be taken by the County within the next year. These Reports help guard against inertia in implementing the goals and objectives in the Plan, as well as allowing formalized opportunities for public opinion. Input Reports should be completed well before the budget process in order to allow time for department heads and policy-makers to take Panel input into consideration. Please see page XX for a sample report.

#### ***Five-Year Report***

Every five years, the Administrative Coordinator, along with the Steering Committee, Functional Group, and respective County departments should create a five-year report analyzing the progress made. The five-year report should assess implementation of the Plan as a whole to ensure all of the goals are being implemented and progress is being made in each area. The five-year progress indicators should be examined to determine whether or not they have been met, and new five-year indicators should be developed for the next five years. Additionally, the five-year report should outline recommendations for updating and changing the Plan.

## **2.3 Increasing Dialogue**

### ***Study Circles***

In order to increase dialogue about opportunities for sustainability, Sauk County should establish a Natural Step study circle pilot program involving interested Sauk County department heads, County supervisors, municipality officials, and County employees. This pilot program should facilitate discussion about applying and implementing sustainability values in practical ways that benefit Sauk County communities. Eventually this program should be expanded to include interested members of the public, include students, hospitals, businesses, and organizations.

### ***Action Groups***

In addition to the study circles, Sauk County should facilitate community action groups throughout the County to focus on implementing actions at the community level.

### ***Steering Committee Yearly Meetings***

The Comprehensive Plan Steering Committee should meet once a year to monitor the progress of the Plan and implementation efforts. This should help to ensure that advancement is made in all areas of the Plan.

### 3. Review of Goals and Objectives

Below is a snapshot of the goals and objectives. It is important to remember their full context so that their relevance and complete meaning are not lost. The additional ideas detailed in Part II should be taken into consideration throughout the implementation process.

#### **Agriculture and Natural Resources** **Part II Page 1**

##### ***Natural Resources Goal***

Open space and rural character are acknowledged and protected as important community resources.

- **Objective 1**

Create regional green space programs that preserve permanent regional connections of open space, historic landscapes, environmentally sensitive areas, waterways and low-impact recreational lands.

- **Objective 2**

Expand the community's understanding of the economic, ecologic and social impacts of forests.

- **Objective 3**

Develop and apply development standards that protect the environment and promote the sustainable use of natural resources.

- **Objective 4**

Establish programs to minimize forest fragmentation, reestablish forested areas and explore techniques that would allow fragmented forests to retain a larger portion of their original ecological, economic, and social values.

- **Objective 5**

Develop initiatives to maintain and protect threatened natural areas with cultural, ecological and economic significance.

##### ***Agricultural Resources Goal***

Maintain a diverse, economically viable, commercial agriculture base that enhances agriculture's economic contribution to Sauk County while also protecting open spaces, water quality, forests, and habitats.

- **Objective 1**

Develop programs to maintain agriculture as a key component of the local economy.

- **Objective 2**

Develop a multi-county communication strategy to raise the community's understanding of agriculture to individual counties and the larger region.

- **Objective 3**

Protect the viability of farm operations by minimizing the fragmentation and parcelization of agricultural land to maintain the operational efficiency of the land.

- **Objective 4**

Develop programs and policies within County departments that create proactive, supportive partnerships with agricultural producers as a means of protecting the natural environment while promoting economic vitality.

- **Objective 5**

Solicit and utilize the input of agricultural producers when considering changes to land use plans, zoning ordinances, taxing structure, fees, permits or other actions that have the potential to impact agricultural operations and agricultural infrastructure in the County. The potential impact should be documented in a manner similar to the agricultural impact statements required under Chapter 32.035 of Wisconsin Statutes.

- **Objective 6**

Educate residents and visitors on the importance of agriculture in preserving the large tracts of open space and woodlots that are essential parts of the Sauk County experience.

- **Objective 7**

Develop a multi-county agricultural tourism program that enhances direct farmer to consumer marketing.

- **Objective 8**

Support programs for new farmers.

- **Objective 9**

Establish a food system that emphasizes the production of food that is sold within the southern Wisconsin region.

- **Objective 10**

Enhance producer profitability by providing access to science-based information and programs that aid producers in improving efficiencies through improved methods, management, and technology.

- **Objective 11**

Provide educational opportunities to non-farm rural homeowners to help them gain a better understanding of Wisconsin's right-to-farm law, fence law, and other regulations that are in place to assure that farmers are able to maintain their production systems.

**Managing Development Goal**

Residential and commercial development is carefully managed; agriculture and natural resources are protected.

- **Objective 1**

Develop agreements between cities/villages and surrounding towns that allow for orderly growth and development.

- **Objective 2**

Develop agreements between cities/villages and surrounding towns that help maintain the rural character of the county.

- **Objective 3**

Identify and protect rural and municipal water resources by regulating the types of land uses and management practices that can occur in well recharge areas.

- **Objective 4**

Develop programs that permanently preserve open space and agricultural lands.

- **Objective 5**

Expand Sauk County's capacity to provide growth management, design services, storm water and construction site management to local units of government.

- **Objective 6**

Identify appropriate locations for mineral extraction sites (including quarries) based on inventory of recoverable resources, estimated future local need, and local policy directives.

**Education, Arts and Innovation**

**Part II Page 8**

**Education Goal**

Sauk County communities are meeting the demand for educational, facility and programmatic funding for K-12 and higher education.

- **Objective 1**

Create an educational advisory committee to identify strategies for educational funding, programmatic needs and preparedness for new, unpredictable challenges.

- **Objective 2**

Identify community assets available to attract and retain top-level educators and administrators.

- **Objective 3**

Research and communicate the value of higher education (post high school) for community, economic, and social development.

- **Objective 4**

Develop an educational partnership with businesses and schools that maximizes resources.

- **Objective 5**

Make children a priority, recognizing that they are key to a viable community.

- **Objective 6**

Develop an education model that encourages critical thinking.

**Arts Goal**

Sauk County supports and promotes the visual and performance arts, humanities, and historic preservation as an important part of community life.

- **Objective 1**

Maintain arts and culture funding and programming.

- **Objective 2**

Develop scholarships and grants for projects that are unique and benefit the entire community.

- **Objective 3**

Recognize and promote a diversity of artistic expression and the endeavors of artists.

- **Objective 4**

Provide mentorship/encouragement to young and emerging artists/writers.

- **Objective 5**

Promote economic development by encouraging the arts, humanities, and historic preservation.

- **Objective 6**

Ensure a solid educational foundation for K-12 arts as fundamental to a complete education. Access research on creativity as a basis for innovation-based economy.

**Quality of Life**

**Part II Page 13**

**Health Care Goal**

Make Sauk County a healthy place to live for its residents.

- **Objective 1**

Identify, prioritize, and address health issues that affect the overall well-being of County residents.

- **Objective 2**

Develop strategies to ensure an adequate supply of health care workers in Sauk County.

- **Objective 3**

Promote healthier lifestyles.

**Housing Goal**

An adequate supply of affordable, well-planned, quality housing is available in Sauk County.

- **Objective 1**

Encourage the development of affordable housing for mixed populations (i.e., age, economic status, marital status, owned and rental, single and multi-family units) that is sustainable and consistent with local comprehensive plans.

- **Objective 2**

Encourage and promote locally produced building materials.

- **Objective 3**

Encourage and promote energy efficient housing, alternative heating, and power generation.

- **Objective 4**

Facilitate collaboration among municipalities to enhance support for housing and services provided to part-time and seasonal workers.

- **Objective 5**

Encourage the development of mixed-use buildings that combines housing, retail, and professional space.

### **Social Services Goal**

Make critical community services available for a diverse population.

- **Objective 1**

Collaborate with private, public, and charitable organizations to develop health care services to meet the needs of Sauk County's population.

- **Objective 2**

Adapt current programs and processes to better serve non-English speaking populations.

### **Transportation**

#### **Part II Page 18**

#### ***Efficient and Effective Transportation Goal***

Make sure that people and goods are transported safely, efficiently and effectively.

- **Objective 1**

Develop and implement a cost-effective Sauk County transportation system that serves pedestrian, bicycle, auto/truck/bus, rail, and air traffic.

- **Objective 2**

Develop policies to encourage increased passengers per vehicle in all modes of motorized transportation (e.g. currently at 1.1 people per car for Sauk County to Madison commuters).

- **Objective 3**

Promote mix-mode transportation hubs (e.g. rail, roads, pedestrian) in existing cities/villages in Sauk County.

#### **Infrastructure Goal**

Make sure that critical transportation infrastructure and systems are well-maintained.

- **Objective 1**

Ensure that local supplies of construction aggregates (e.g. sand, gravel, and rock) are available for local projects.

- **Objective 2**

Plan and construct infrastructure replacement and maintenance based upon total life cycle cost, including costs of extraction, processing, removal, recycling and ultimate disposal of materials and resources utilized.

- **Objective 3**

Capture available state, federal, and private funding for transportation projects.

#### **U.S Highway 12 Corridor Goal**

Fully realize the environmental, social, and economic benefits from the expansion of the U.S. Highway 12 corridor (Sauk City to Lake Delton).

- **Objective 1**

Promote U.S. Highway 12 as the "Gateway to Sauk County" (emphasizing the County's natural beauty, agriculture, economy, communities, and outdoor recreation).

- **Objective 2**

Develop regulations and programs for the orderly development of the existing U.S. Highway 12 corridor.

- **Objective 3**

Develop regulations and programs for the orderly development of the new U.S. Highway 12 by-pass.

### **Economy**

#### **Part II Page 23**

#### ***Financial Self-Sufficiency Goal***

Financially self-sufficient individuals and families.

- **Objective 1**

Develop programs to help individuals more effectively manage their finances.

- **Objective 2**

Expand job-training programs for current and dislocated workers that will enable them to compete in a globally competitive economy.

- **Objective 3**

Develop programs to remove barriers to employment (i.e. transportation, day care, and educational issues).

- **Objective 4**

Identify more affordable and accessible health care options.

- **Objective 5**

Expand communications between local schools and the business community regarding skills graduates need.

**Economic Diversity Goal**

A diversified and non-depleting (sustainable) economy.

- **Objective 1**

Support local business start-ups.

- **Objective 2**

Support the expansion of existing businesses into new markets.

- **Objective 3**

Develop collaborations with local and regional organizations to promote the Sauk County region.

- **Objective 4**

Promote and support the development of environmentally focused businesses/manufacturers.

- **Objective 5**

Research and identify the mix of businesses where Sauk County has a competitive advantage.

- **Objective 6**

Improve utility and transportation infrastructure (i.e. high-speed internet, freight rail, highway, and energy).

- **Objective 7**

Attract/create employers that offer high wage jobs.

**Government**  
**Part II Page 26**

**Consistency and Coordination Goal**

Coordinated and consistent intergovernmental policies and practices.

- **Objective 1**

Better inform the public about local government processes and activities.

- **Objective 2**

Create opportunities for additional interaction (i.e. feedback) between the public and government.

- **Objective 3**

Identify where jurisdictions overlap and interact, and establish a process to address inconsistencies and conflicts.

- **Objective 4**

Maintain transparency while improving efficiency and public awareness of government processes.

**Disaster Preparedness Goal**

Information is exchanged and communicated to the public and between governments during natural disasters and rare occurrences.

- **Objective 1**

Lead, oversee and provide training to local units of government for all emergency management planning and operations.

- **Objective 2**

Develop information and mapping resources to restrict developments in areas prone to disasters (e.g. flooding, fire, waste disposal sites).



- **Objective 3**

Review and improve the County All-Hazard Mitigation Plan.

- Identify potential threats to public health and develop and implement effective response measures to possible scenarios.

***Anticipating and Adapting to Change Goal***

Anticipate and adapt to change.

- **Objective 1**

Actively seek ideas from within and outside of Sauk County.

**Energy**

***Part II Page 30***

***Sustainable Energy Sources Goal***

Widely available, affordable, locally produced and environmentally sensitive energy source(s).

- **Objective 1**

Establish partnerships among units of government, non-profit organizations, business and community residents to identify and implement energy conservation strategies.

- **Objective 2**

Develop local, clean, renewable, affordable energy production sources.

- **Objective 3**

Access and promote financial incentives for energy conservation and developing renewable energy sources.

- **Objective 4**

Meet or exceed the State of Wisconsin goal of “25 by 25” by becoming a leader in renewable energy consumption while increasing (renewable) energy production.

- **Objective 5**

Assess and develop specific feasible projects to produce renewable energy locally.

- **Objective 6**

Promote and integrate the use of renewable energy technologies in creating sustainable communities, renewable energy districts, and green buildings.

- **Objective 7**

Explore the potential to increase the use of renewable energy sources within the community and to develop local renewable energy sources, promoting energy self-sufficiency.

- **Objective 8**

Evaluate the opportunity to incorporate alternative energy and sustainable development strategies in all of its development or redevelopment activities and encourage citizens to incorporate alternative

energy and sustainability into residential projects.

- **Objective 9**

Assess and develop a list of energy use/carbon emission reduction options, possible alternative/renewable energy sources for residence, public buildings and transportation with anticipated energy and emissions savings, net cost savings (life cycle cost estimates) and other potential incentives, using available information and programs at State and Federal levels.

***Energy Efficiency Goal***

Develop a collaborative effort to encourage and assist organizations, businesses, and residents in energy conservation efforts, renewable energy usage, and green building. Promote higher energy and power efficiencies.

- **Objective 1**

Assess and develop specific programs to reduce energy use and carbon emissions.

- **Objective 2**

Develop a baseline measurement of current energy use and carbon emissions by the County and its residents and processes to update these measurements as reductions occur.

- **Objective 3**

Undertake a thorough review of all County ordinances to make energy conservation a conscious part of the ordinance implementation process.

- **Objective 4**

Provide a mechanism to track the accomplishments of the County and its residents in reducing energy use and conversion to renewable energy.

- **Objective 5**

Establish a physical location(s) where residents can get current information on energy conservation, renewable energy, and green building. A user-friendly electronic website should also be developed to assist in this effort.

- **Objective 6**

Educate and inform the public, including stakeholders that include residential, commercial, industrial and governmental organizations who are consumers of power and energy, the many benefits and uses of renewable energy and green building/retrofitting.

## 4. Example Analysis

### 4.0 Example

Below is an example of a program analysis for a revision of Sauk County ordinances.

#### **Program**

Revision to the Sauk County Zoning Ordinance and Land Division & Subdivision Regulations Ordinance.

#### **Summary**

Sauk County's Zoning and Land Division & Subdivision Regulations Ordinance (hereafter referred to as land use ordinances) were adopted in 1963 and 1979 respectively, with numerous amendments thereafter. These land use ordinances reflect a standard land use and development classification system that emphasizes separation of uses into single districts with marginally different characteristics and requirements. This text-based format of the existing land use ordinances relies heavily on redundant lists of permitted and special exception uses and standards, lacking navigational aids beyond a table of contents. Coordination and cross referencing or recognition of locally adopted comprehensive plans is largely absent, except for recent amendments to both ordinances that reference the Planned Unit Development option for rural development and application of the Rural Community Zoning District.

Sauk County's practice of 1960's development will continue to severely limit creativity and opportunities in new developments if current land use ordinances are kept in place. Many local municipalities have adopted

comprehensive plans that include policy directives for Sauk County to update the land use ordinances and more recently, Sauk County adopted a Comprehensive Plan that suggests that if Sauk County is to remain competitive, it needs to develop with an emphasis on sustainability and the triple bottom line approach of economic, social and environmental features.

The current land use ordinances are based on outdated, ineffective principles of separating land uses and allowing little room for creativity and innovation. New land use ordinances will introduce more flexible form based concepts and incentives for better development and will be tailored to better meet the needs of each town. The new ordinances will likely emphasize both rural preservation and development and will set forth a process to evaluate the function of proposed developments relative to existing communities.

The project will require the appointment of a steering committee consisting of knowledgeable people who understand the technical and functional requirements of ordinance development and final language. The process will also involve the towns to ensure that the new land use ordinances are crafted to meet individual town objectives as well as overall county objectives expressed in the Sauk County Comprehensive Plan. A process to transition from the current land use ordinances to the recreated ordinance will also be developed. Public participation will be incorporated through web-based means. However, recognizing the technical nature of drafting an ordinance, public

participation will not be a primary focus of the project.

#### **Deliverables**

A substantially revised Zoning Ordinance and Land Division & Subdivision Regulations Ordinance for Sauk County or the creation of a Unified Development Code (combined zoning and subdivision ordinance) including:

- Tailored ordinance provisions to meet unique town needs.
- Incentives for developers to incorporate development that emphasizes green/high-quality concepts and connection to the community.
- Concepts to encourage high-quality, aesthetically pleasing developments that are consistent with and build upon existing community character.
- An evaluation component that helps assess land use proposals based upon their contribution to the community with less reliance on rigid zoning districts.
- Removal of inconsistent or ambiguous language and obsolete citations to other ordinances and State Statutes.
- Implementation of the success measures (economic, social, environmental) based on the Sauk County Comprehensive Plan Goals and Objectives and begin to implement 5-year progress indicators (see tables below).

**Anticipated Timeframe**

Minimum of two years, not more than three.

**Resources Needed**

It is anticipated that this project can be completed with existing staff from the Planning & Zoning and Corporation Council Offices. To assist staff, a steering committee will meet periodically throughout the process.

Periodically, if available, training sessions/workshops may be attended by County staff or steering committee members to assist with ordinance development.

**Assumptions**

The Ordinance rewrite will likely result in revised land use ordinances that are unlike most ordinances of comparable counties and even those ordinances of cities and villages. The reason for this is the projected departure from a rigid zoning district structure to one of flexibility to allow for a higher level of creativity and protection of our communities. Because of the magnitude of this project, the following assumptions can be made:

- Project management will be critical to success. The designated project manager must be accountable and easily accessible to elected officials and the public.
- Trust must be maintained, and where needed strengthened between towns and county staff.
- The County must be responsive to town requests for unique provisions, however the core provisions in the

ordinance must be consistent across town boundaries.

- The project will require a high level of interaction with towns.
- Towns currently not under County Zoning will be included.
- Experts may be consulted regarding specific technical issues, such as web-based ordinances, etc.

**Potential Constraints**

The success of the project will require a consistent project manager throughout the process to guide ordinance development in a knowledgeable, efficient, and effective manner.

**Budgetary Considerations**

This project will be funded through the Planning & Zoning Departmental Budget and is anticipated to be completed in three years. It is expected that existing staff will complete the project.

**Implementation Requested by Local Municipalities**

Revising the County's Zoning and Land Division & Subdivision Regulations Ordinance has been identified as a high priority in local town comprehensive plans.

**Implementation of Comprehensive Plan Goals and Objectives and Anticipated Success Measures**

See tables below:

<b>Goal:</b> Open space and rural character are acknowledged and protected as important community resources.	<b>Agriculture and Natural Resources/Section 1.1 Natural Resources</b>											
	<b>Implementation Timeframe</b>				<b>Implementation Partners</b>				<b>Success Measures</b>			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 1:</b> Create regional green space programs that preserve permanent regional connections of open space, historic landscapes, environmentally sensitive areas, waterways and low-impact recreational lands.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc., Farm Bureau	Towns, DATCP, Assembly reps.	CLUE, SCDC, Ho-Chunk Nation	Ord connects preservation to thriving tourism industry.	Ord makes connection between preservation and great communities.	Ord to include provisions to work toward objective.	Language in final ordinance that emphasizes objective.
<b>Objective 3:</b> Develop and apply development standards that protect the environment and promote the sustainable use of natural resources.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc., Farm Bureau	Towns, DATCP, Assembly reps.	CLUE, SCDC, Ho-Chunk Nation	Ord includes incentives for green/high quality development.	Ord makes connection between good development and attractive communities.	Ord includes provisions that guide dev out of env areas.	One new green/high quality development emphasizing community connection to NR.
<b>Objective 5:</b> Develop initiatives to maintain and protect threatened natural areas with cultural, ecological and economic significance.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc. Farm Bureau	Towns, DATCP, DNR forester.		Ord connects preservation to thriving tourism industry.	Ord makes connection between preservation and great communities.	Ord to include provisions to meet objective.	Adopted ord provisions that define these things and sets regulatory protections.

Goal: Agriculture remains viable in terms of its environmental impacts, social benefits and economic return.	Agriculture and Natural Resources/Section 1.2 Agricultural Resources											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 2:</b> Develop a multi-county communication strategy to raise the community's understanding of agriculture to individual counties and the larger region.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc. Farm Bureau	Towns, DATCP, Assembly reps, neighboring counties.		Ord recognizes potential impact of collaborative programs to enhance ag economy.	Ord recognizes the farmer/producer impact on a larger scale.	Ord recognizes that locally sourced is a regional program.	Adopted ord language that integrates with neighboring county efforts.
<b>Objective 3:</b> Protect the viability of farm operations by minimizing the fragmentation and parcelization of agricultural land to maintain the operational efficiency of the land.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc., Farm Bureau	Towns, DATCP, Assembly reps.	CLUE, SCDC, Ho-Chunk Nation	Ord continues PUD program, expands to include TDR.	Ord includes options to divide/sell land if maintained as ag and used by new farmer.	Allow greater fragmentation if results in niche/value added opps.	Five new niche operations or new farmers benefiting from new ord.
<b>Objective 9:</b> Establish a local food system the emphasizes the production of food that is sold within the southern Wisconsin region.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX	AFT, Sustain Sauk, Towns Assoc. Farm Bureau	Towns, DATCP, Assembly reps.	SCDC	Ord includes provisions that allows ag sales and incidental sales	Ord provisions allow for greater farmer/producer interaction.	Locally produced and sourced food reduces env impacts.	10 new rural ag-related businesses under new ord.

Goal: Residential and commercial development is carefully managed; agriculture and natural resources are protected.	Agriculture and Natural Resources/Section 1.3 Managing Development											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 3:</b> Identify and protect rural and municipal water resources by regulating the types of land uses and management practices that can occur in well recharge areas.		2-3 Years			Primary = P&Z Secondary = Corp Counsel, LCD, UWEX		Towns, Cities, Villages, USGS.		Adequate quantity/quality of resources for business.	Protection of potable water resources and high water quality.	Protection of potable water resources and high water quality.	Adopted ordinance includes provisions that assess impacts to water from dev.

Goal: Sauk County supports and promotes the visual and performance arts, humanities, and historic preservation as an important part of community life.	Education, Arts and Innovation/Section 2.2 Arts											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 5:</b> Promote economic development by encouraging the arts, humanities, and historic preservation.		2-3 Years.			Ord draft = P&Z, Corp Counsel. Partners = LCD, UWEX.	SC Arts Board	Towns		Ord emphasizes the importance of objective through form based provision.	Ord emphasizes the importance of objective through form based provision.	Ord emphasizes the importance of objective through form based provision.	Adopted ord includes form based code language.

Goal: Make Sauk County a healthy place to live for its citizens.	Quality of Life/Section 3.1 Health Care											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 3:</b> Promote healthier lifestyles.		2-3 Years.			Ord draft = P&Z, Corp Counsel. Partners = LCD, UWEX.	Local health agencies.	Towns.		Development that encourages local/small businesses.	Development that encourages community interaction.	Connecting open space/development surrounded by open space.	Adopted ord allowing concept of mixed use development.



Goal: An adequate supply of affordable, well-planned, quality housing is available in Sauk County.	Quality of Life/Section 3.2 Housing											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 1:</b> Encourage the development of affordable housing for mixed populations that is sustainable and consistent with local comprehensive plans.		2-3 Years			Primary = P&Z, Secondary = Corp Counsel.		Towns	Sauk County Housing Authority	Affordable housing provided for workforce.	Greater variety of living options.	Adjustment to housing square footage requirements.	Options for non-traditional housing i.e. granny flats, intentional communities, etc.
<b>Objective 2:</b> Encourage and promote locally produced building materials.		2-3 Years			Ord draft = P&Z, Corp Counsel. Partners = LCD, UWEX.	Local private consultants in LEED, etc, Sustain Sauk	Towns		Dollars and jobs remain local.	Increase interaction between local builders and suppliers with community.	Sustainable to produce and utilize local materials.	Adopted ord that provides clear process to produce and sell locally made materials.
<b>Objective 3:</b> Encourage and promote energy efficient housing, alternative heating, and power generation.		2-3 Years			Ord draft = P&Z, Corp Counsel. Partners = LCD, UWEX.	Local private consultants in LEED, etc, Sustain Sauk	Towns		Supports fledgling local businesses that specialize in alternative energy.	Establish a community independent from outside energy sources.	Fewer greenhouse gas emissions.	Adopted ord that regulates and provides incentives to build "green."
<b>Objective 5:</b> Encourage the development of mixed-use building that combines housing, retail, and professional space.		2-3 Years.			Ord draft = P&Z, Corp Counsel. Partners = LCD, UWEX.	Local private consultants, developers, realtors	Towns		New small businesses supported by local residents and professionals.	Return to traditional development, lessening reliance on roads/cars.	Living and working in the same area, reducing emissions from commuting.	Adopted ord allowing concept of mixed use development.

Goal: Coordinated and consistent intergovernmental policies and practices.	Government/Section 6.1 Consistency and Coordination											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 1:</b> Better inform the public about local government processes and activities.		2-3 Years			Planning & Zoning		Towns		New ord provides needed confidence and flexibility to developers.	The public is better able to understand the ord, its purpose and criteria	Less confusing ord language will allow time for env assessment.	Ord that is easy to follow, cross references and uses visuals.
<b>Objective 2:</b> Create opportunities for additional interaction (i.e. feedback) between the public and government.		2-3 Years			Planning & Zoning		Towns		OA process to consider feedback from developers, businesses and other stakeholders.	OA process to consider feedback from the general public.	Ord to consider feedback from those interested in env matters	Ord includes opportunities for public feedback on dev proposals.
<b>Objective 4:</b> Maintain transparency while improving efficiency and public awareness of government processes.		2-3 Years			Planning & Zoning		Towns		OA process to include public input process throughout.	OA process to include public input process throughout.	OA process to include public input process throughout.	Public confidence that the final ord was designed using public input at certain points.

Goal: Widely available, affordable, locally produced and environmentally sensitive energy source(s).	Energy/Section 7.1 Sustainable Energy Sources											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 8:</b> Evaluate the opportunity to incorporate alternative energy and sustainable development strategies in all development or redevelopment activities and encourage citizens to incorporate alternative energy and sustainability into residential projects.		2-3 Years			Planning & Zoning	Local private consultants in LEED, etc, Sustain Sauk	Office of Energy Independence		Office of Energy Independence	Establish a community independent from outside energy sources	Fewer greenhouse gas emissions	Adopted ord that regulates and provides incentives to build "green."

Goal: Develop a collaborative effort to encourage and assist organizations, businesses, and residents in energy conservation efforts, renewable energy usage, and green building. Promote higher energy and power efficiencies.	Energy/Section 7.2 Energy Efficiency											
	Implementation Timeframe				Implementation Partners				Success Measures			
	Ongoing	Short Term	Medium Term	Long Term	County Departments	Non-Government	Local/State/Federal	Other	Economic	Social	Environmental	5 Year Progress Indicator
<b>Objective 1:</b> Assess and develop specific projects to reduce energy use and carbon emissions.		2-3 Years			Planning & Zoning	Local private consultants in LEED, etc, Sustain Sauk			Finished projects can be used to illustrate community commitment	Establish a community independent from outside energy sources	Fewer greenhouse gas emissions	One new development that utilizes provision of new ordinance and sets a standard
<b>Objective 3:</b> Undertake a thorough review of all County ordinances to make energy conservation a conscious part of the ordinance implementation process.		2-3 Years			Planning & Zoning	Local private consultants in LEED, etc, Sustain Sauk			Specific guidance provided to developers about community expectation	Establish a community independent from outside energy sources	Fewer greenhouse gas emissions	Adopted ord includes provisions for energy conservation