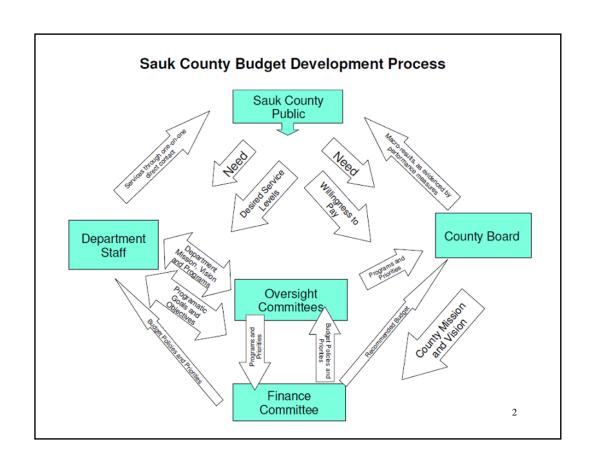
## Sauk County, Wisconsin 2015 Proposed Budget

County Board Review October 21, 2014





# Strategic Issues

#### Definition:

A description of key issues that the organization chooses to address to close the gap between idealism (as expressed in the vision) and reality.

#### **Top Five Strategic Issues 2013 - 2015**

- 1 Analyze / identify the most effective means of approaching future criminal justice issues; specifically alcohol- and drug-related crimes (Specialty courts, and human services programming for the clients of the court system).
- 2 Identify potential community forums for dealing with substance abuse: prescription drug, opiates, heroin, and alcohol.
- 3 Implementation of the Sauk County Classification and Compensation Analysis; ability to retain employees and compete in the marketplace with limited resources. This will incorporate possible elements of the Affordable Care Act.
- 4 Maintaining local control in the face of federal and state constraints.
- 5 Research combined approach for developing programs to reduce recidivism and find alternatives to incarceration that change behavior.

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#### **Elements of the County Mission**

- Provide fiscally responsible / essential services.
- Promote safe community.
- Encourage economic development.
- Development of cultural, social and community values.
- Stewardship of natural resources.

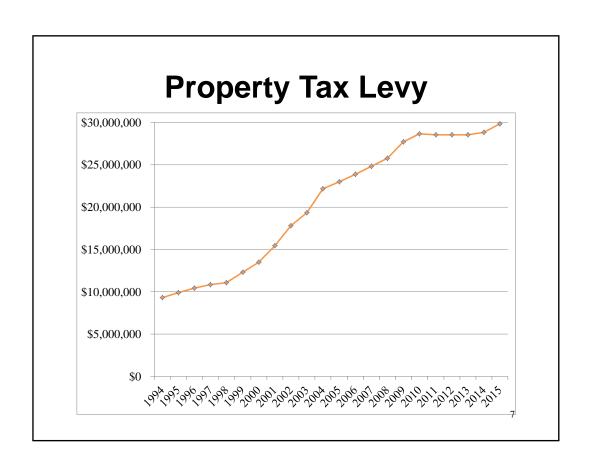
## **Levy Limits**

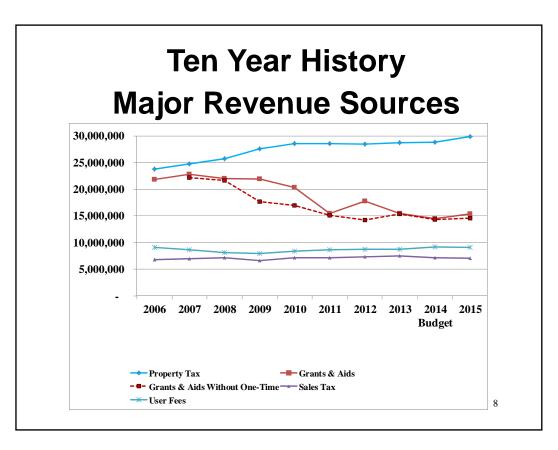
- •One limit exists: Levy increase limit of net new construction (0.639%), or 0%; whichever is greater.
- "Allowable levy"
- Exemptions were taken for debt service, library and bridge aids.
- Dollar threshold based on limits above: \$29,878,110

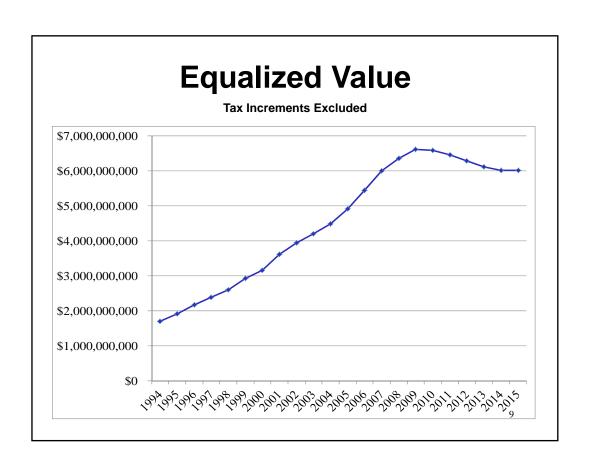
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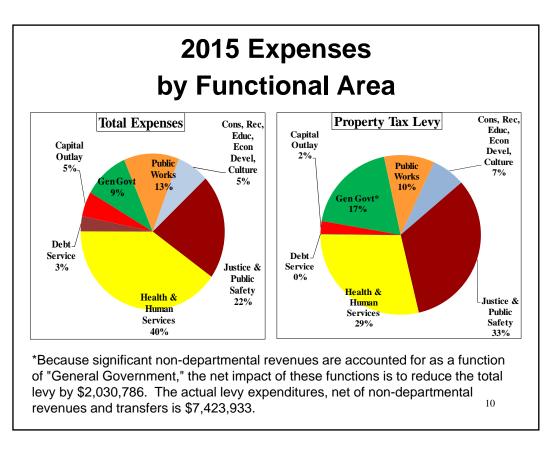
#### **2015 Proposed Budget**

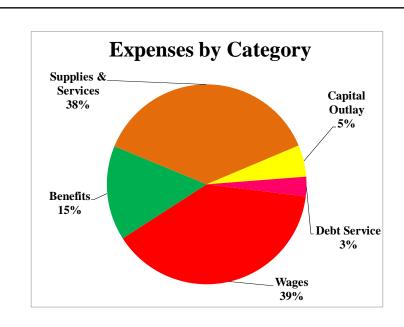
- Increase in levy dollars from the prior year of \$1,023,336, for a total levy of \$29,878,110.
  - •Unused capacity: \$ 0
- •Mill Rate: \$4.97
- ■Total Percent Change in Dollars Levied: 3.55%
- ■Total Uses: \$79,951,065











Labor costs total 54% of the 2015 budget. If capital outlay is excluded, labor costs are 59% of the operating budget.

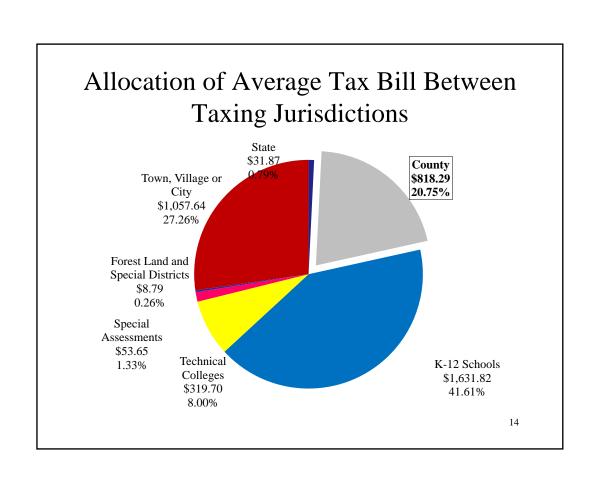
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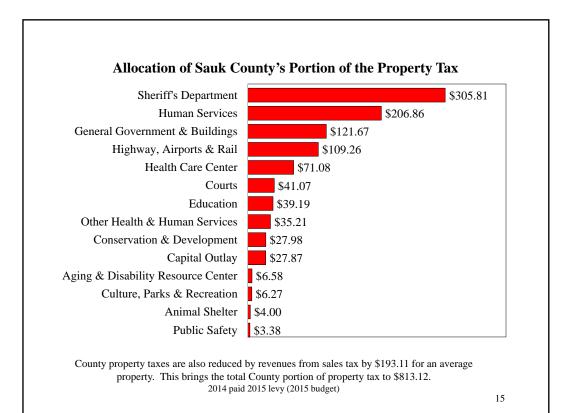
#### **General Fund Balance**

|   |    | <u>2013</u> |    | 2014 Estimate |    | 2015 Estimate |  |
|---|----|-------------|----|---------------|----|---------------|--|
| Nonspendable - Not in spendable form                                    |    |             |    |               |    |               |  |
| Advance to Tri-County Airport   | \$ | 6,744       | \$ | 5,395         | \$ | 4,046         |  |
| Delinquent property taxes   |    | 1,797,662   |    | 1,797,662     |    | 1,797,662     |  |
| Prepaid items and Inventories   |    | 56,216      |    | 56,216        |    | 56,216        |  |
| Restricted - Only for specific purposes, generally external restriction |    |             |    |               |    |               |  |
| Sales tax   |    | 688,499     |    | -             |    | -             |  |
| Assigned - Intended by the County Board for specific purposes           |    |             |    |               |    |               |  |
| Alice in Dairyland trust  |    | 4,978       |    | -             |    | -             |  |
| Carryforwards to subsequent year  |    | 1,498,834   |    | 600,000       |    | 600,000       |  |
| Fund balance applied to subsequent year budget                          |    | 4,203,088   |    | 3,364,272     |    | 1,050,000     |  |
| Unassigned  |    |             |    |               |    |               |  |
| Working capital   |    | 11,061,785  |    | 14,560,789    |    | 14,452,130    |  |
| Remaining fund balance  |    | 12,494,046  |    | 10,291,972    |    | 9,351,980     |  |
|   |    |             |    |               |    |               |  |
| TOTAL   | \$ | 31,811,852  | \$ | 30,676,306    | \$ | 27,312,034    |  |

#### **Trends for 2015 and Beyond**

- Revenue projections:
  - Declining equalized values in 2015 (-0.13%)
  - Continued flattening in equalized value growth and net new construction in subsequent years
  - •Moderate growth in sales tax
  - Continuing decline in grants and aids in mandated program areas – loss of local control
- Response:
  - Programmatic evaluation and prioritization
  - Restructure of operations
  - Service reductions





#### 2015 Budget Amendments

- October 27, 2014 Written amendments due to the Accounting office.
- November 04, 2014 Finance Committee review of submitted amendments.
- •All amendments will be included in the County Board packet for November 11, but no amendment is considered without a motion and second at that meeting.
- Online: https://www.co.sauk.wi.us/accountingpage/2015budget-process-and-documents