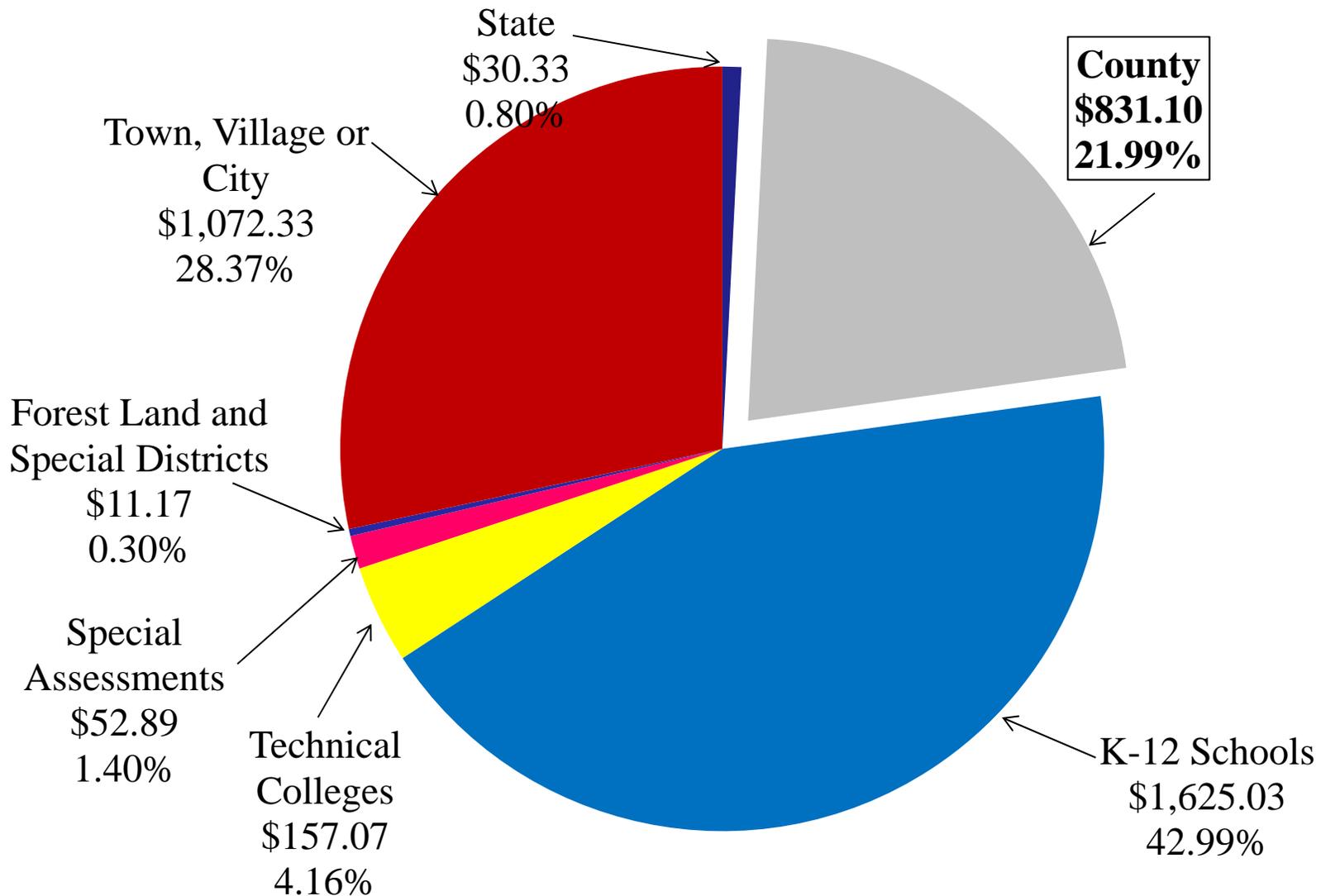


Sauk County, Wisconsin 2016 Final Budget Hearing

County Board Review
November 10, 2015



Allocation of Average Tax Bill Between Taxing Jurisdictions



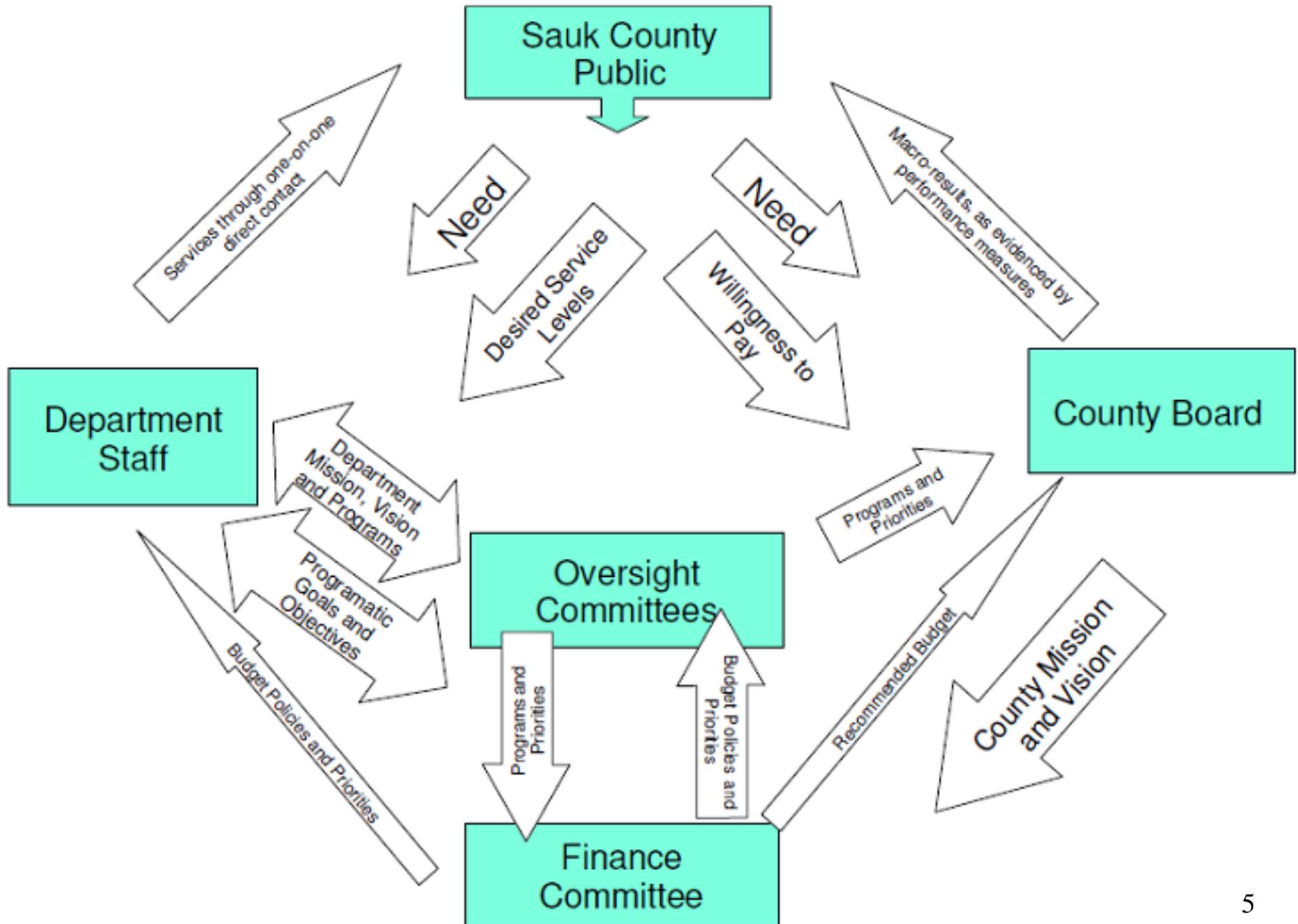
What is a Budget?

- It is a policy document
 - Is reflective of the citizens' desired type and level of service
 - Encompasses the unique flavor of the locality
- It is an operations guide
 - Provides direction on policy implementation in a detailed form

What is a Budget?

- It is a planning document
 - Embodies the mission, vision and goals of the organization
 - Incorporates strategic plan of the organization
- It is a communications device
 - Providing transparency
 - Providing accountability
 - Providing information to the electorate

Sauk County Budget Development Process



County Board Vision

To develop a service model for a thriving, progressive county government, founded on organizational flexibility, inherent capability and resources.

County Board Mission

To provide essential services to the residents of Sauk County in a fiscally responsible manner that promotes safety, economic development, and stewardship of natural resources while encouraging the development of cultural, social, and community values that enhance human dignity.

Strategic Issues

Definition:

Strategic issues are those fundamental policy choices or critical challenges that must be addressed in order for a community to achieve its vision and mission.

Top Strategic Issues 2015 - 2017

- | | |
|---|--|
| 1 | <p>Be able to effectively change behaviors of the drugged and drunk drivers. In order to attempt to create change, additional patrol officers are needed to create proactive enforcement rather than reactive enforcement.</p> <p>Achieve and maintain adequate staffing to keep pace with service demands and emerging public safety issues.</p> |
| 2 | <p>Establish, develop and expand the Nurse Family Partnership program to assist first time high risk mothers. Near 40 years of evidence proves huge tax savings, while strengthening families, babies and communities in the future. (i.e. youth crimes and arrests (lowered by 40%) Cost “offsets to government, insurers, and out of pocket payments by families.</p> |
| 3 | <p>Identify key areas of development for county parks and recreation based on analysis of opportunities identified in the Comprehensive Outdoor Recreation Plan and the Comprehensive Plan.</p> <p>Develop “Placemaking” as a regional initiative to align county-wide assets to showcase the County as premier place to live, work and play.</p> <p>Provide for the continued development of the regional recreational trails (Great Sauk Trail).</p> |
| 4 | <p>To keep moving forward on the issue of Building Security.</p> |
| 5 | <p>Continuously explore evolving green energy practices to include development of a plan to move Sauk County facilities toward carbon neutrality through business and public partnerships and implement these practices internally when feasible.</p> |
| 6 | <p>Continued proactive approach to employee wellness, including but not limited to incorporation of an employee fitness facility and other related initiatives.</p> |
| 7 | <p>Sauk County Health Care Center (SCHCC) is pursuing the development of the continuum of care campus through exploration of adding an assisted living facility.</p> |

Levy Limit

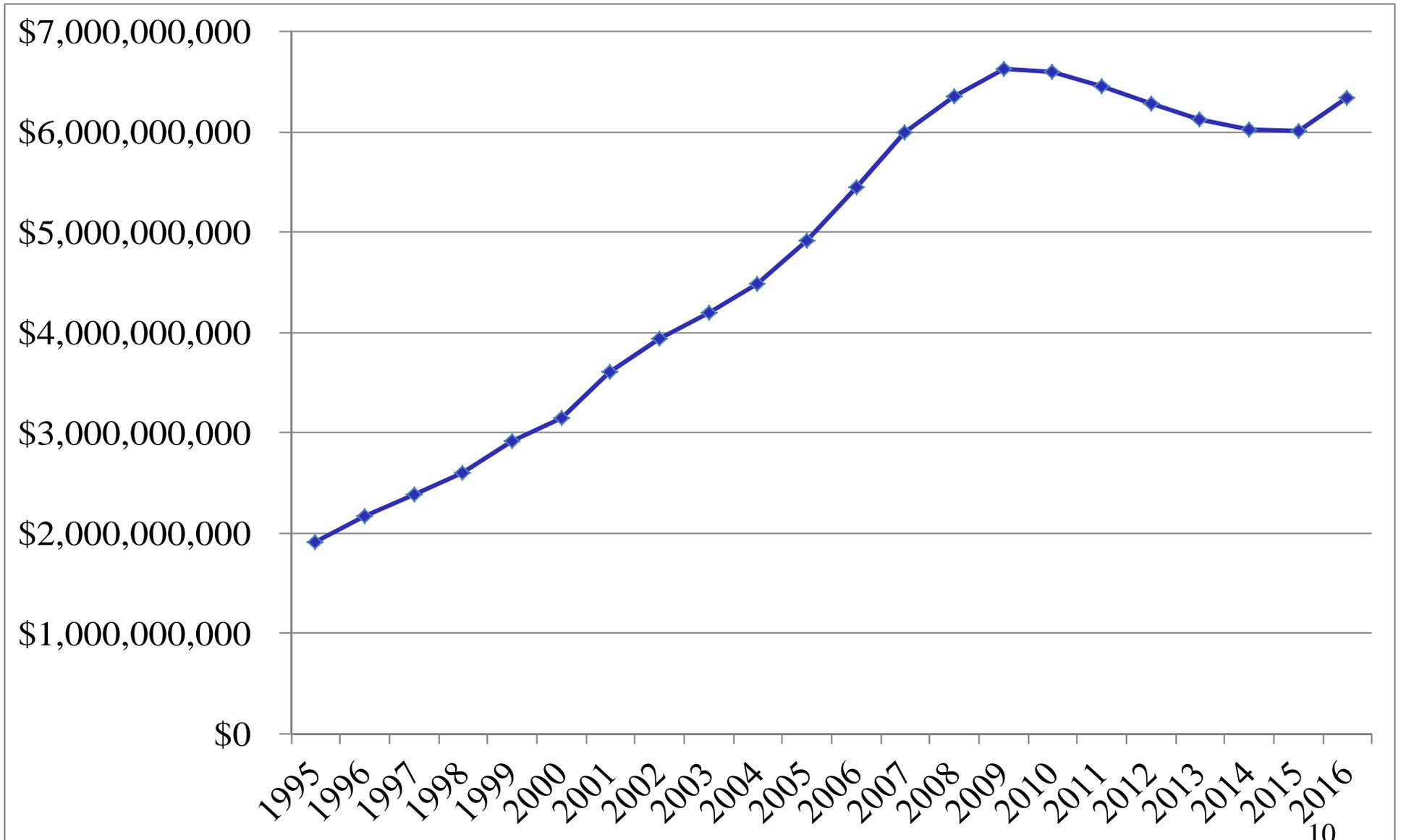
- One limit exists: Levy increase limit of Net New Construction \$291,016 (1.104%), or 0%; whichever is greater.
- “Allowable levy”
- Exemptions were taken for debt service, library and bridge aids.
- Dollar threshold based on limit above: \$30,183,042

2016 Proposed Budget

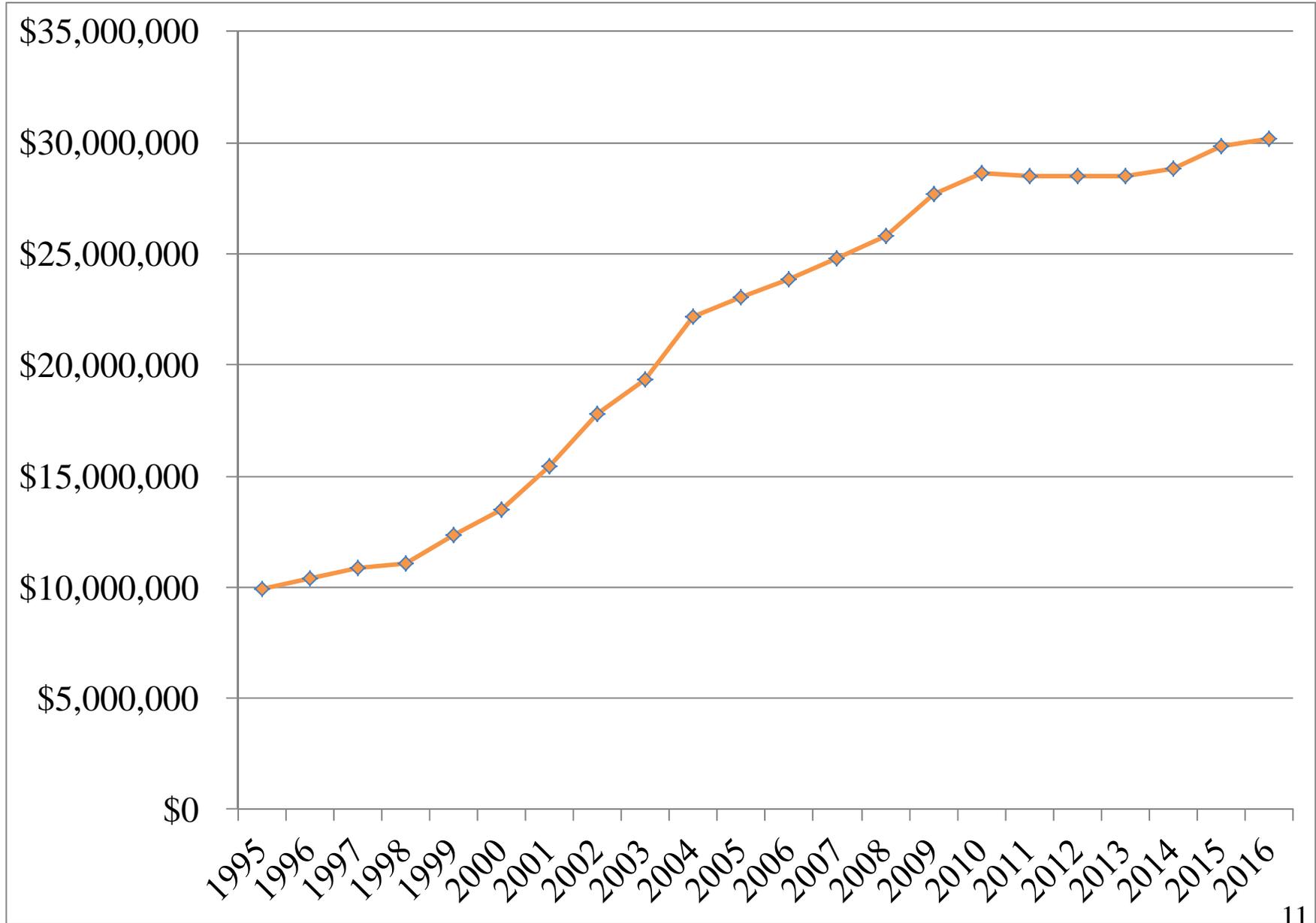
- Increase in levy dollars from the prior year of \$304,932, for a total levy of \$30,183,042.
 - Unused capacity: \$ 0
- Increased budgeted sales tax by \$325,000
- Mill Rate (per \$1,000 property value): \$4.76
 - \$0.21 cents lower than last year
- Total Percent Change in Dollars Levied: 1.02%
 - Average residential tax bill to decrease \$37.97
- Total Uses: \$79,605,015

Equalized Value

Tax Increments Excluded

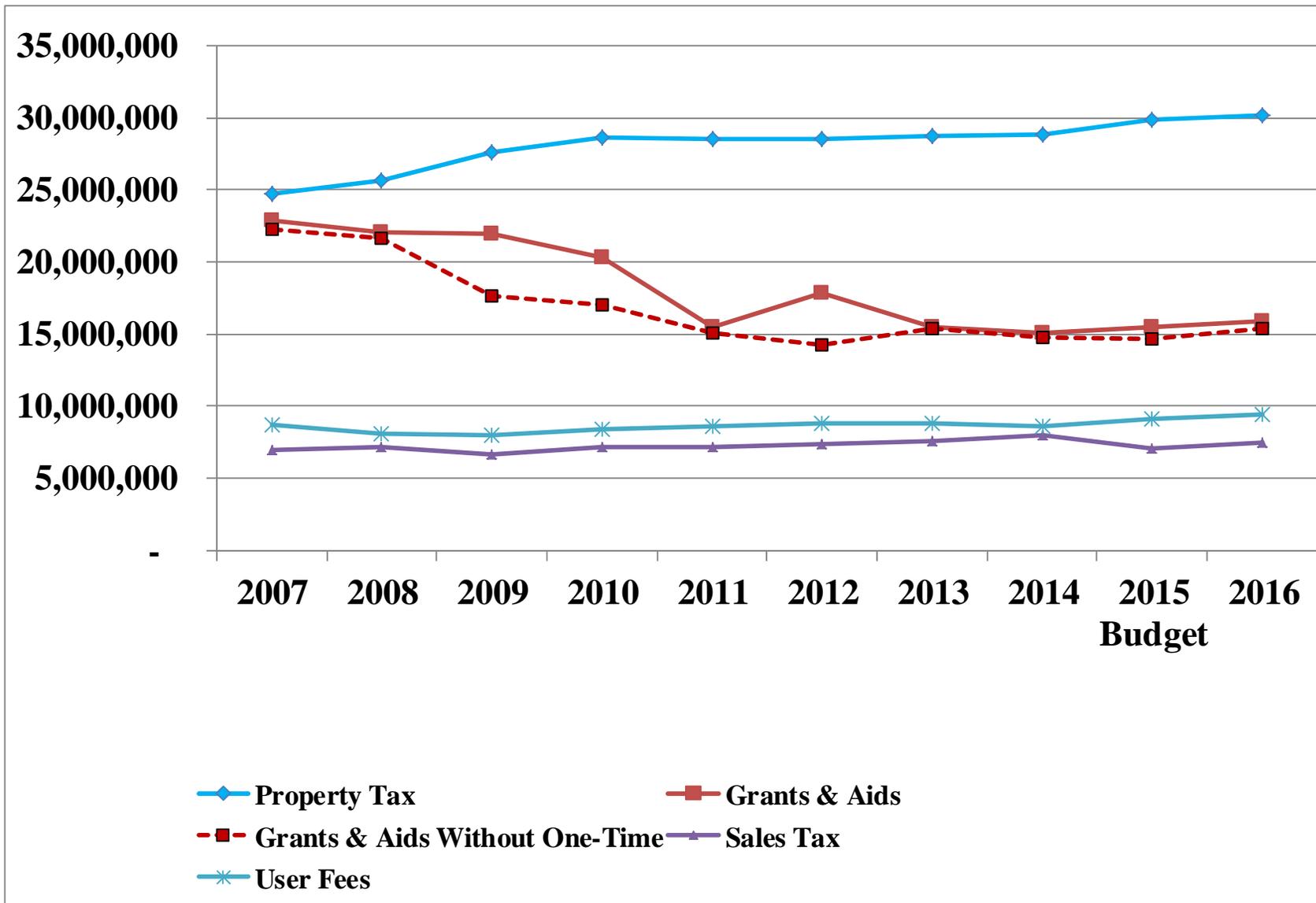


Property Tax Levy

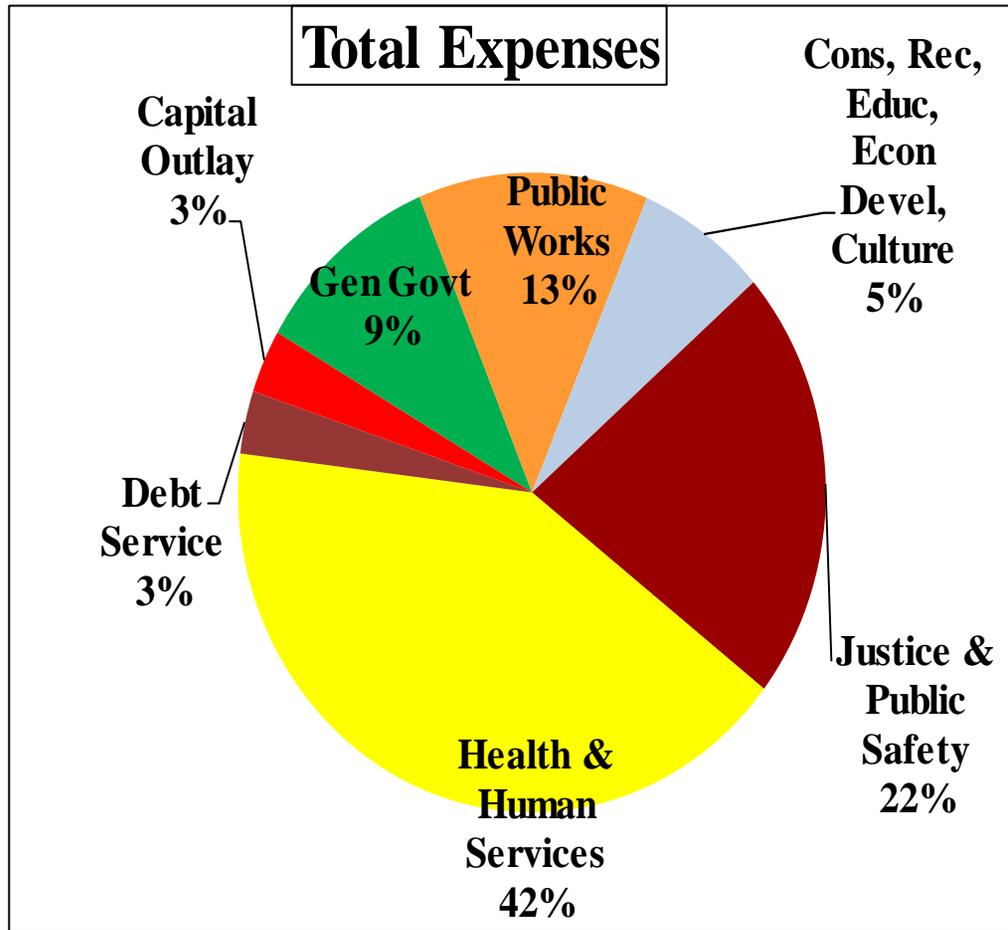


Ten Year History

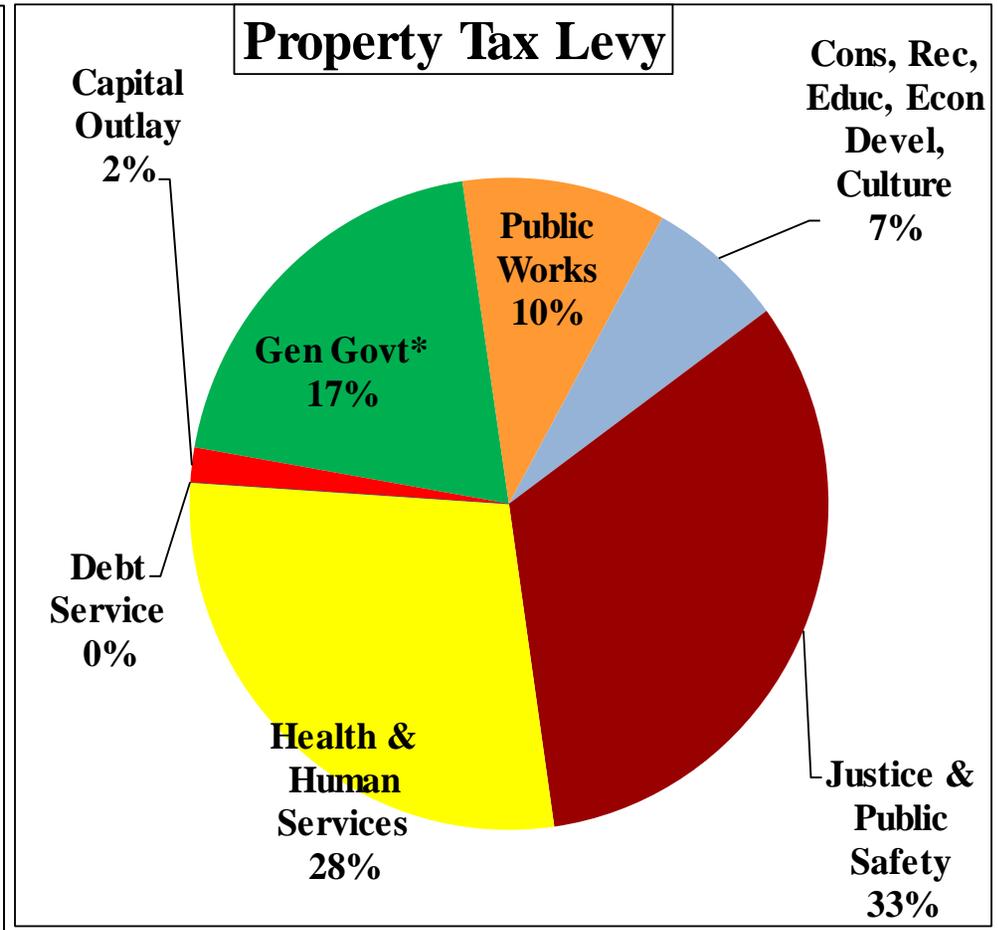
Major Revenue Sources



2016 Expense Percentages by Functional Area

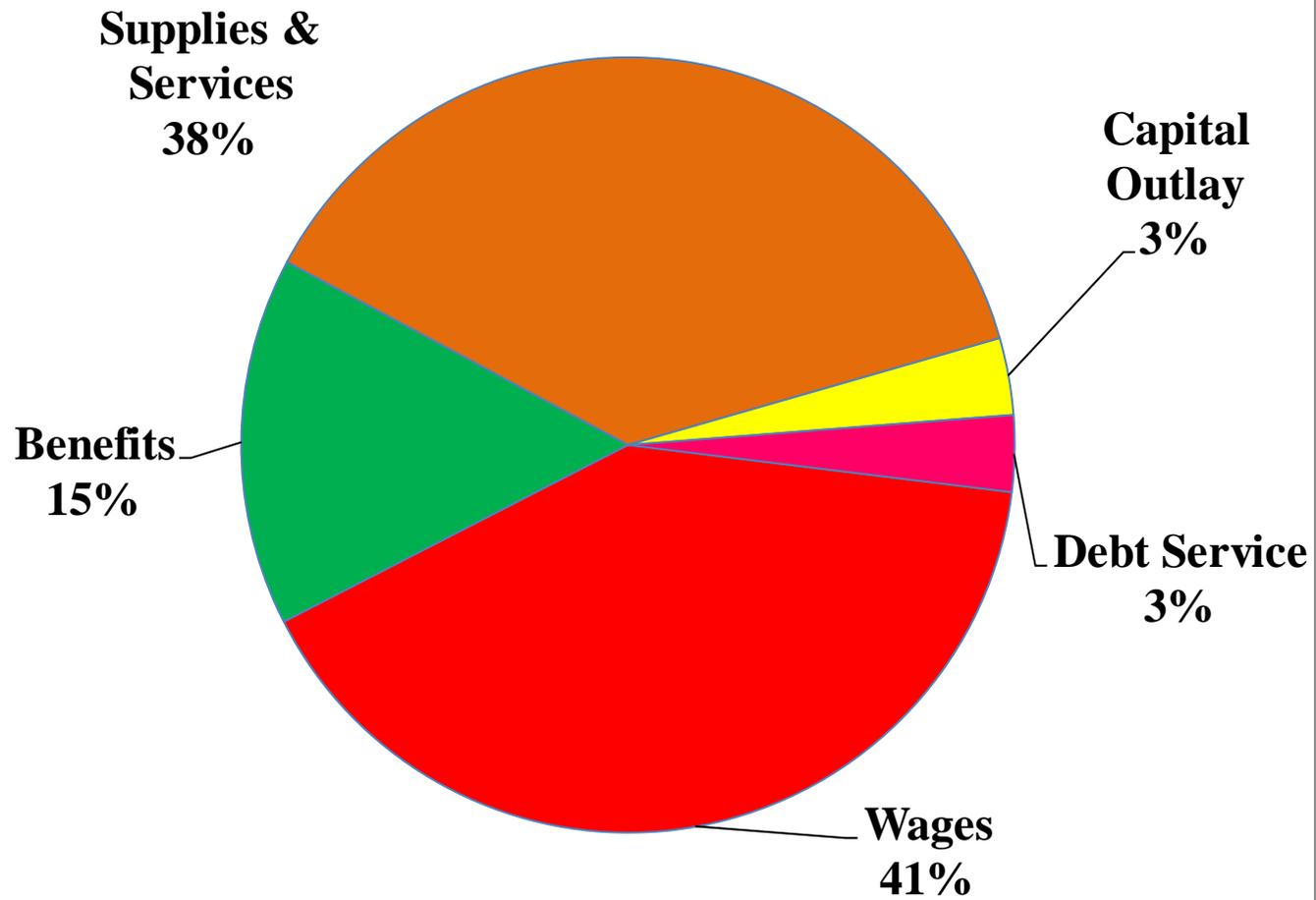


\$79,605,015



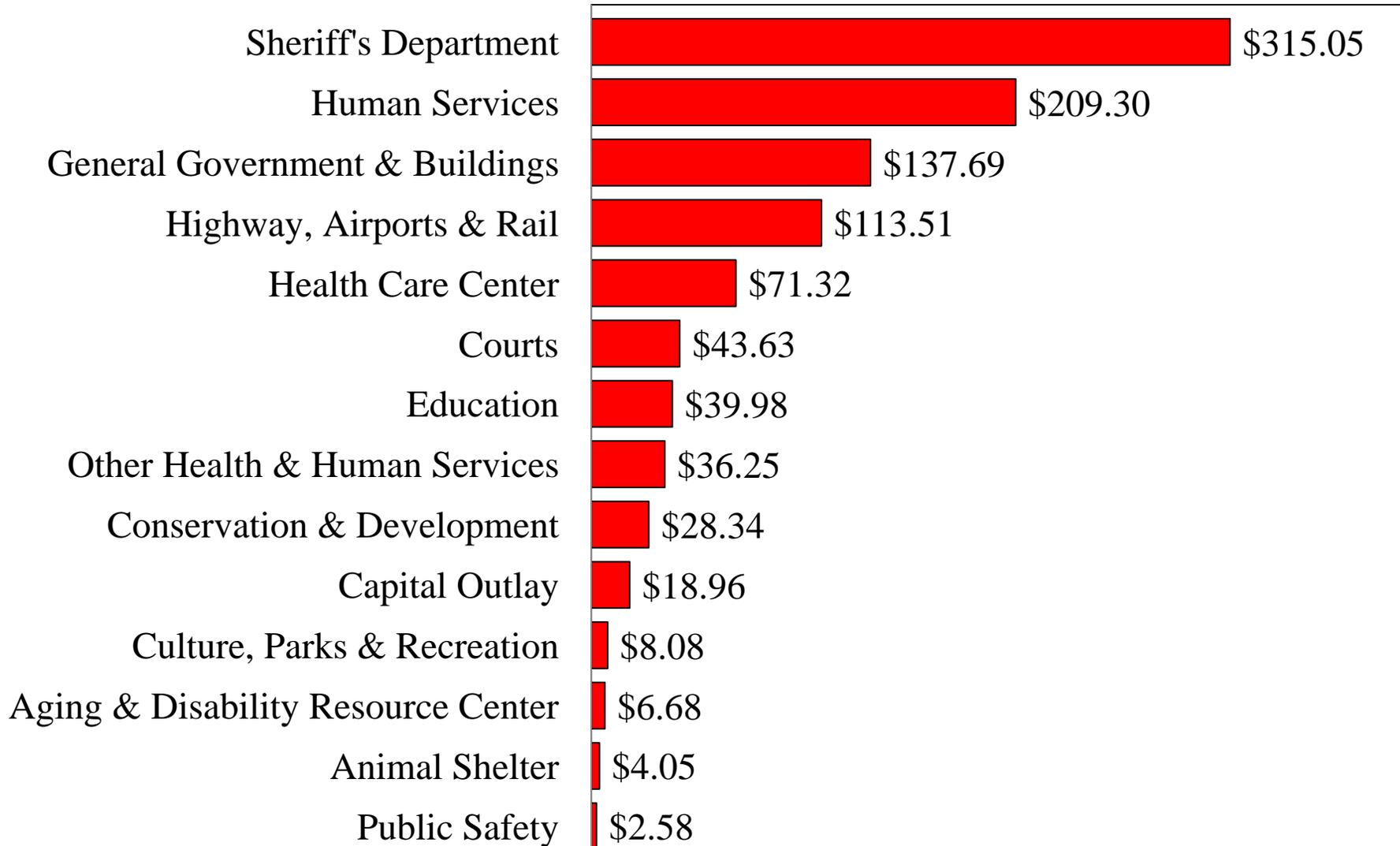
\$30,183,042

Expenses by Category



Labor costs total 56% of the 2016 budget.

Allocation of Sauk County's Portion of the Property Tax



County property taxes are also reduced by revenues from sales tax by \$204.32 for an average property. This brings the total County portion of property tax to \$831.10.

2015 paid 2016 levy (2016 budget)

Budget Policies

- 1 - Sauk County will provide **necessary services** to those most in need within the limits established by the availability of resources and statutory authority. Balancing of dollar costs with social costs shall be a conscious effort. To that end, preventative programs and services are encouraged whenever possible.
- 2 - Sauk County will protect, maintain, and enhance its **financial reserves** and provide the oversight necessary to assure its citizens and creditors of its **financial and institutional stability**. Revenue enhancements to offset operational costs and improve financial health will be pursued.
- 3 - The most costly programs funded by Sauk County property tax dollars are those that respond to **social need**. Social need tends to be greatest when economic growth, which provides key County funding through the property tax and sales tax, is least. This **inverse relationship relative to state limitations will be recognized**.

Budget Policies

4 - Sauk County will consciously **consider reducing the level of services** provided when reductions in departmental revenue can be directly **related to reductions in state or federal aid**.

5 - Even if not mandated, **programs and services should be encouraged if they hold down costs elsewhere**. The "elsewhere" could be within a department, within the County's operations, and even with other local units of government.

6 - The impact of decisions on the future should always be strongly considered - not just the impact on the next budget year or five years in the future, but generations in the future. The **transition to future budgets should be smooth, honest, and within long-term plans**.

7 - The County's **physical assets shall be properly and timely maintained**. Deferring maintenance so that other programs can be provided is strongly discouraged.

Highlights for 2016

- Expand **criminal justice coordinating council** work to include creation of a drug court to address recidivism, and alcohol and other drug use.
- County wide **placemaking** focused on attracting and retaining the millennial generation.
- Focus on development of the **Great Sauk State Trail** and the County's **parks** system.
- Inclusion of \$50,000 for **employee wellness** incentives and related programming.

2016 and Beyond

- Equalized values are up in 2016 (+5.48%) first time since 2009 (+4.19%).
- Continued stability in equalized value growth and the net new construction. Nearly 20% increase in commercial, with residential essentially flat, reducing the mill rate by 21 cents.
- Growth in sales tax reduces property tax levy by \$325,000 for 2016.
- Grants and aids in mandated program areas have stabilized – While mandates remain in force, the grant requirements are becoming more stringent in their reporting and are requiring more oversight.
- Each year, programs should be evaluated, assessed, scrutinized and prioritized
 - Restructure of operations
 - Service reductions if necessary